

A photograph of three young children of African descent, smiling broadly and leaning over a wooden surface. The child in the center is slightly ahead, with the other two behind them. The background is a soft-focus outdoor setting.

STAND

FOR THE VULNERABLE



world relief™

2013 ANNUAL REPORT



**FROM
THE PRESIDENT
AND CEO**



THANK YOU FOR JOINING US IN STANDING WITH THE VULNERABLE IN 2013. BECAUSE OF YOU, THOUSANDS OF LIVES ACROSS THE WORLD AND HERE IN THE UNITED STATES WERE PERMANENTLY CHANGED FOR THE BETTER.

Because of you, through the worldwide church we served more than 4 million people by inspiring over 100,000 volunteers to follow the call of Christ to serve the poor and suffering among them.

I am humbled by your commitment to change the world through God's unquenchable grace and go deeper with your fellow brothers and sisters in Africa, Asia, Europe, and across the United States.

In the world's most broken places, we see the local church rising up to feed the hungry, heal the sick, and proclaim the Gospel. Fathers who were taught how to farm are now able to feed their families. Mothers who joined a savings group are now able to send their kids to school. Children are living past the age of five because of the volunteers in their communities. Because of you, all of this is happening through the local church.

In 2014, World Relief will step into our 70th year in service to the most vulnerable. I am grateful for God's faithfulness and I look forward to celebrating our rich heritage as we look forward to the future.

Thank you for your role in changing the world. It is an honor and a privilege to serve with you.

A handwritten signature in black ink, reading "Stephan J. Bauman". The signature is stylized and cursive.

STEPHAN J BAUMAN
President and Chief Executive Officer

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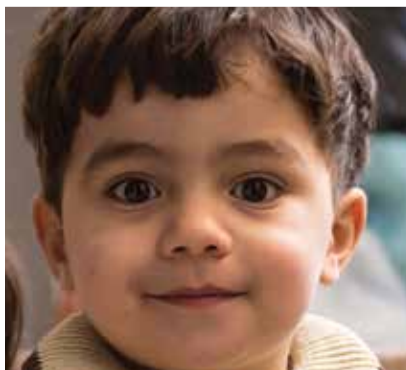
**THERE IS TOO MUCH SUFFERING
IN OUR WORLD.** Every year hundreds of
thousands of people are forced to flee
their homes. Every day poverty prevents
hundreds of millions of people
from meeting basic needs. Every 3.6
seconds someone dies of starvation.



"For I was hungry...



I needed clothes...



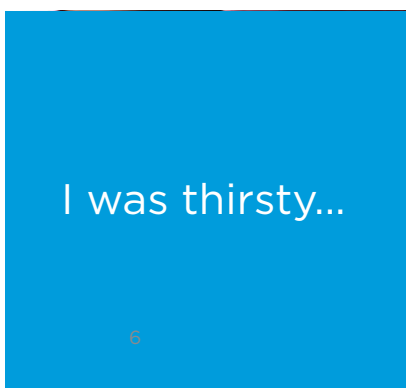
...and you gave me something to eat,



...and you gave me something to drink,



...and you invited me in,



I was thirsty...



I was a stranger...



I was sick...



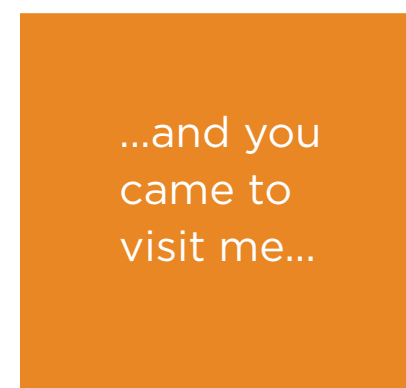
...and you clothed me,



...and you looked after me,



I was in prison...



...and you came to visit me...



...whatever you did for one of the least of these brothers and sisters of mine, you did for me."

MATTHEW 25:35-40

The local church is the most diverse social network on the planet. And it is rising up like never before to engage the great global issues of our time. God has called individuals, communities and the church to become champions of the poor.

To feed the hungry
To heal the sick
To welcome the stranger
To meet the needs of our neighbors
To champion the cause of the voiceless
To end the vicious cycle of poverty
To proclaim the Gospel to all

At World Relief, our calling is to stand in the gap—to inspire, mobilize and equip the local church so all churches are empowered to serve the suffering in their own communities.

With your ideas, passion, commitment and resources we can empower the local church to bring hope to a broken world.

JOIN US
AND
STAND
FOR THE
VULNERABLE

HEALTH AND CHILD DEVELOPMENT

This year, **88,030 volunteers** delivered vital health education to their communities, giving **2,831,666 people** a chance for a healthier future.

EDUCATED 2,831,666 PEOPLE on health	ENGAGED 464,574 CHILDREN in programs emphasizing practical life skills and biblical values	IMPACTED 1,287,210 WOMEN with mothering skills and training	TRAINED 2,998 COMMUNITY MEMBERS to prevent human trafficking
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World Relief equips the church to help communities adopt practical methodologies — in nutrition, hygiene, sanitation, child development and disease management — methodologies that decrease child mortality and increase positive health outcomes.

Sharing the gift of knowledge

Khun is a young boy full of compassion, and his love for others illuminates his love for God throughout his community. He grew up in Kampong Thom province, where his parents both work as farmers. Khun participates in World Relief’s Hope for Cambodia’s Children program.

Khun now not only applies what he has learned to his own life, he has a desire to share what he has learned with others. He cares for the sick, educates other children and is a leader among his peers. Khun reaches out to people living with HIV/AIDS and shares prevention messages with other youth. His desire is to use what he has learned to bring change to his community.

Hope for Cambodia’s Children is a unique program that targets children and youth through bi-weekly neighborhood children’s meetings — which more than 38,000 children between the ages of 5 and 12 attend — to improve both the physical and spiritual health of Cambodian youth. The program sends groups of young adults out in teams to offer health and hygiene lessons as well as teach about the love of God through songs, Bible verses, skits, and puppet shows. The program’s basic disease prevention and hygiene instruction have also been successful in contributing to the general health of many children.



Good nutrition is key to children’s healthy growth and development, benefits families and whole communities.

ECONOMIC DEVELOPMENT

This year, **3,704 savings groups** helped open doors of economic opportunity for **81,129 members**, allowing them to save over **\$1,400,000.**

PROVIDED 216,406 CLIENTS with financial training	EQUIPPED 81,129 CLIENTS to invest through Savings for Life	ASSISTED 9,597 FAMILIES with agricultural training
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Working through the church, World Relief’s financial and agriculture programs give individuals, families and entire communities a chance to overcome dependency and achieve their own success, an opportunity too often denied to the world’s poorest.

Sharing the gift of knowledge

For the millions who have been internally displaced by warfare in the Congo, making enough money to survive can be a life-threatening endeavor. Women must often venture outside the security of the refugee camp to gather wood, which they sell for a small profit. But venturing out makes women like Charlene vulnerable to vicious attacks.

During an attack in 2007, Charlene lost her husband, and a year later when her village was invaded again, she was raped while searching for water. The ensuing conflict cut off her access to medical care, and she soon discovered she was pregnant. Hopeless, alone and afraid, she felt she could not go through with the pregnancy or even continue living. But God had a plan. Two weeks after the birth, Charlene met and prayed with World Relief staff, and they provided a safe way to generate income to care for her nine children. She also resolved to share what she learned with other women in her village.

Now, Charlene brings together women from her village to earn income by making baskets, soaps and other goods. She shares her story and her strength to help shoulder the burdens of her neighbors.



REFUGEE AND IMMIGRATION SERVICES

This year, **4,216 volunteers** helped **55,018 refugees, immigrants and survivors of human trafficking** rebuild a hopeful future.

ASSISTED 15,000 IMMIGRANTS on path to citizenship through ILS	EDUCATED 13,052 CHURCH AND COMMUNITY MEMBERS on trafficking	4,216 VOLUNTEERS served refugees, immigrants and/or trafficking survivors	20,983 BENEFICIARIES
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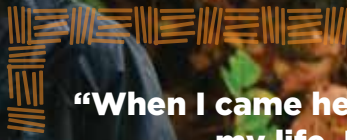
World Relief and the US Church live out Christ’s call to welcome the stranger by helping refugees, immigrants and survivors of human trafficking. Volunteers lend practical and emotional support to vulnerable families as they find their way in an unfamiliar culture—from learning English or navigating the supermarket, to finding employment or accessing an array of professional services.

Empowering refugee families in Washington

Sameer Qadoora has been a refugee since birth. As a child, he and his family fled violent conflict in present-day Israel and became citizens of Iraq. It was in Baghdad that he eventually met his wife, Hanan. In 2006, Sameer and Hanan were forced to flee when militants pursued Sameer for unknown reasons.

After being separated for months while seeking refuge in Jordan, the family was reunited in a refugee camp just inside the Iraq-Syria border. They spent six years in this dangerous, ill-equipped cluster of tents located in the middle of a harsh desert. Their life in the camp was one marked by continuous waiting.

In August 2012, the waiting was over. The Qadooras packed up what little they had and boarded a UN charter bus that would take them to the airport and then the United States. Now, the boys are in school. Hanan meets weekly with a volunteer, Anna, who helps her practice English. Sameer works part time at a local printing shop and is currently working with the World Relief employment team to find a full-time job. When asked what they think of their new home, Hanan said, “When I came here, it changed my life. I’m so happy here, so happy to see your faces.”



“When I came here, it changed my life. I’m so happy here, so happy to see your faces.”

HANAN QADOORA



PEACE BUILDING

This year, in Sudan and the Democratic Republic of Congo (DRC), **21 Village Peace Committees** trained **563 local church leaders and village elders** to help peacefully resolve conflicts in their communities.

21 PEACE COMMITTEES newly established this year	748 CHURCH PARTNERS (indigenous and/or local) involved in Peace Building	563 ACTIVE PEACE AGENTS
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World Relief trains groups of dedicated community leaders—including pastors, women and children—to help resolve local disputes peacefully: a strategy that is dramatically reducing violence and making villages less vulnerable to regional or national conflicts.

Partnering for peace

As World Relief empowers the local church to serve the most vulnerable, we come face to face every day with the reality that the people we serve are extremely vulnerable to violence. Many of the countries in which we operate are war-torn and lack a just rule of law. Around the world, nearly 30 million children, women and men are held as forced labor slaves. One in five women will be a victim of rape or attempted rape—and sexual violence makes everyday activities like going to school, gathering water, using a communal restroom or taking public transport dangerous.

We see firsthand that those without protection often lack access to the opportunities, services and materials required to meet their most basic needs. In fact, four billion people—most of the world’s poorest people—live in places where their justice systems do not or cannot protect them from these crippling forms of violence. To advocate for the impoverished, we must also be advocates of peace and protection.

As part of our mission to stand for the vulnerable, we are training Village Peace Committees to address the violence directly contributing to poverty around the world.



As the practice of forgiveness spreads and relationships are restored, enemies are transformed into neighbors caring for one another’s needs.

DISASTER RESPONSE

This year, World Relief served **694,095 people** in the midst of disasters and trained **508 church and community members** to reduce damages and loss of life.

69,952 NEW BENEFICIARIES of sudden onset disaster response	626,303 NEW BENEFICIARIES virtually all from Sudan program	508 PEOPLE trained in disaster response
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Working with local churches and partners, World Relief responds to disasters throughout the world, meeting urgent needs including rescue, relief and trauma support. In areas prone to disasters, World Relief also trains communities to protect themselves from persistent floods, droughts and fires by mapping out risks and developing systems and infrastructures to prevent the worst effects.

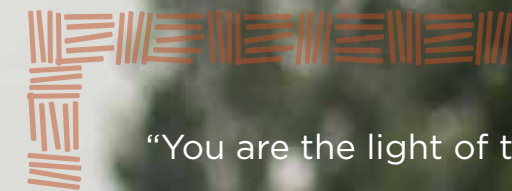
Meeting needs where the needs are greatest

Super Typhoon Haiyan hit the Philippines with some of the strongest winds ever measured. More than 6,000 people were killed, 12 million families were affected, 950,000 people were displaced and 250,000 houses were destroyed. In the aftermath, people suffered from lack of water, food, sanitation, shelter, and household items and supplies. Many suffered trauma and injuries.

World Relief worked with long-term partner Philippine Relief and Development Services, Inc. (PHILRADS) to mobilize and deploy rapid assessment teams, support local churches and collaborate with government organizations, faith-based organizations and churches to coordinate the disaster response. The initial response focused on unreached areas beyond the damaged roads and bridges, and provided:

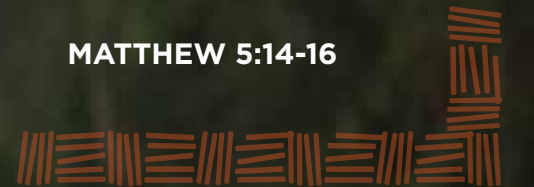
- 7,000 households with emergency food/relief packages
- Temporary shelters
- Materials to help rebuild 50 destroyed church buildings (lumber, plywood, nails, G.I. sheets and cement)
- Support for on-the-ground coordination efforts and ongoing logistics for a disaster operation center





“You are the light of the world... let your light
shine before others, that they may see your
good deeds and glorify your Father in heaven.”

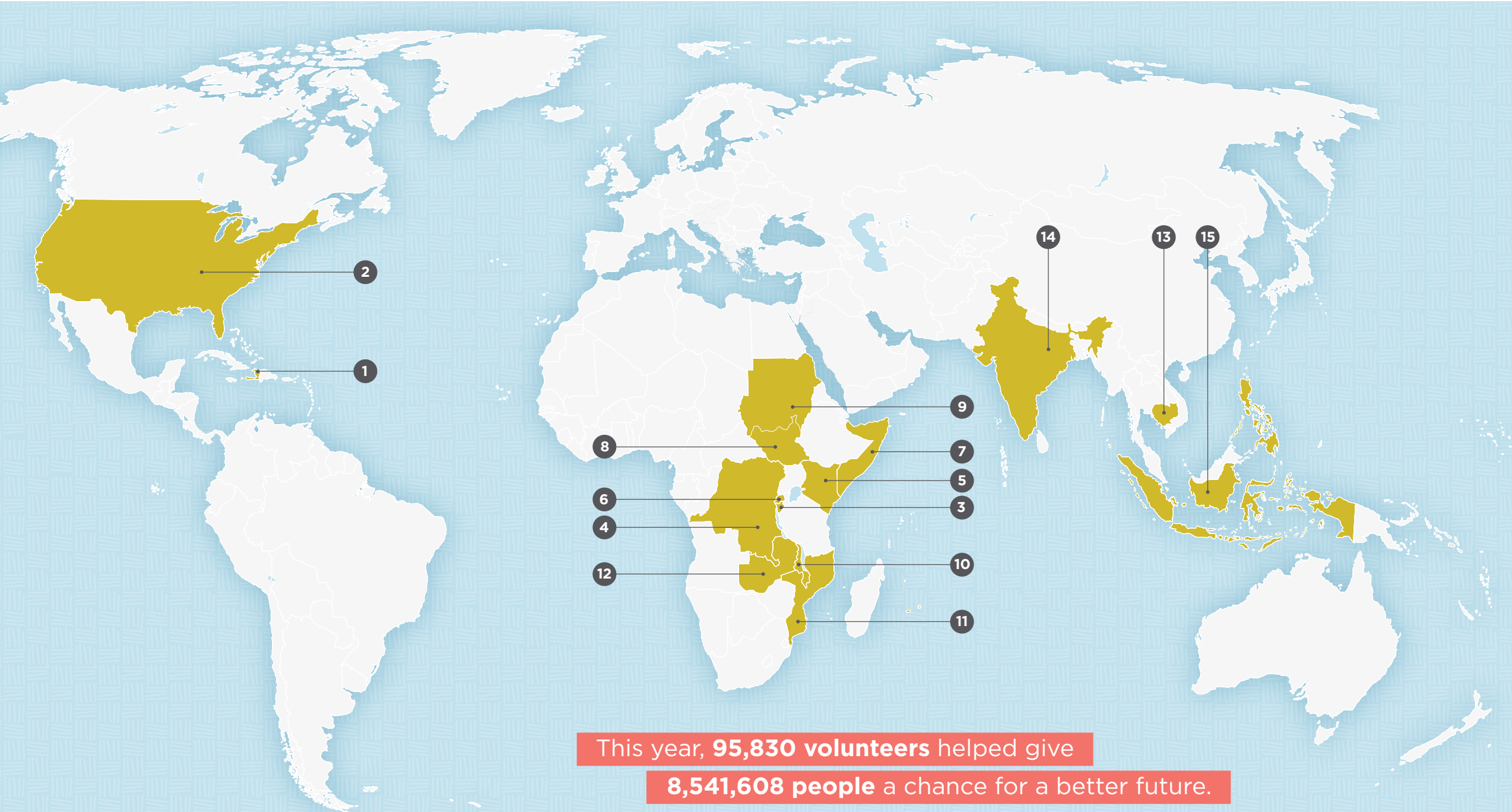
MATTHEW 5:14-16



GLOBAL REACH

	PEOPLE DIRECTLY SERVED	PEOPLE INDIRECTLY SERVED	CHURCH	VOLUNTEERS	STAFF
AMERICAS					
1 HAITI	4,686	9,740	61	85	45
2 US	20,983	62,949	92	4,216	
EAST AFRICA					
3 BURUNDI	167,872	571,780	347	4,891	194
4 DR CONGO	98,370	478,550	1,313	590	117
5 KENYA	8,301	33,072	487	221	30
6 RWANDA	381,429	1,228,264	690	7,539	297
NORTH AFRICA					
7 SOMALIA (DISASTER RESPONSE)	27,192	108,768	0	0	0
8 SOUTH SUDAN	3,879	25,861	33	28	13
9 SUDAN	638,333	2,931,854	10	548	38
SOUTHERN AFRICA					
10 MALAWI	135,016	123,183	1,828	15,051	38
11 MOZAMBIQUE	321,372	586,074	372	53,834	168
12 ZAMBIA	1,259	6,295	0	0	6
ASIA					
13 CAMBODIA	254,710	288,567	1,319	8,703	7
14 INDIA	3,113	17,280	95	0	4
15 INDONESIA	1,393	1,464	59	124	18
TOTAL FY2013	2,067,908	6,473,700	6,706	95,830	975
BENEFICIARIES AND INDIRECT BENEFICIARIES	8,541,608				

NOTE: Due to the complex circumstances in which World Relief operates, counting beneficiaries and volunteers is an incredibly difficult task. Though we employ best practices and meet professional standards, all numbers included in the annual report are to be taken as an approximation.





Neighbor to neighbor. Tribe to tribe. The wealthy to the poor. The poor to the wealthy. Governments to their citizens. God to his people and his people to creation. These relationships, when stitched together justly, weave a tapestry of hope that fundamentally changes society for the better, and touches every citizen of the world.

STEPHAN J BAUMAN



WORLD RELIEF LEADERSHIP

WORLD RELIEF LEADERSHIP

Stephan Bauman
PRESIDENT AND CEO

Barry Howard
CFO/SVP FINANCE, HUMAN
RESOURCES AND ADMINISTRATION

Kevin Sanderson
SVP INTERNATIONAL PROGRAMS
AND CIO

Dan Kosten
SVP US PROGRAMS

Connie Fairchild
VP OF STRATEGIC PARTNERSHIP

John Gichinga
DIRECTOR OF SPIRITUAL FORMATION

Gill Odendaal
VP OF INTEGRAL MISSION

Jenny Yang
VP OF ADVOCACY AND POLICY

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Rev. Sanders “Sandy” Wilson
VICE CHAIRMAN

Mrs. Kathryn Vaselkiv
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Rev. Casely Essamuah
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Dr. Timothy Ek

David Husby, *Covenant World Relief*

J. Stephen Simms, *Simms Showers LLP*

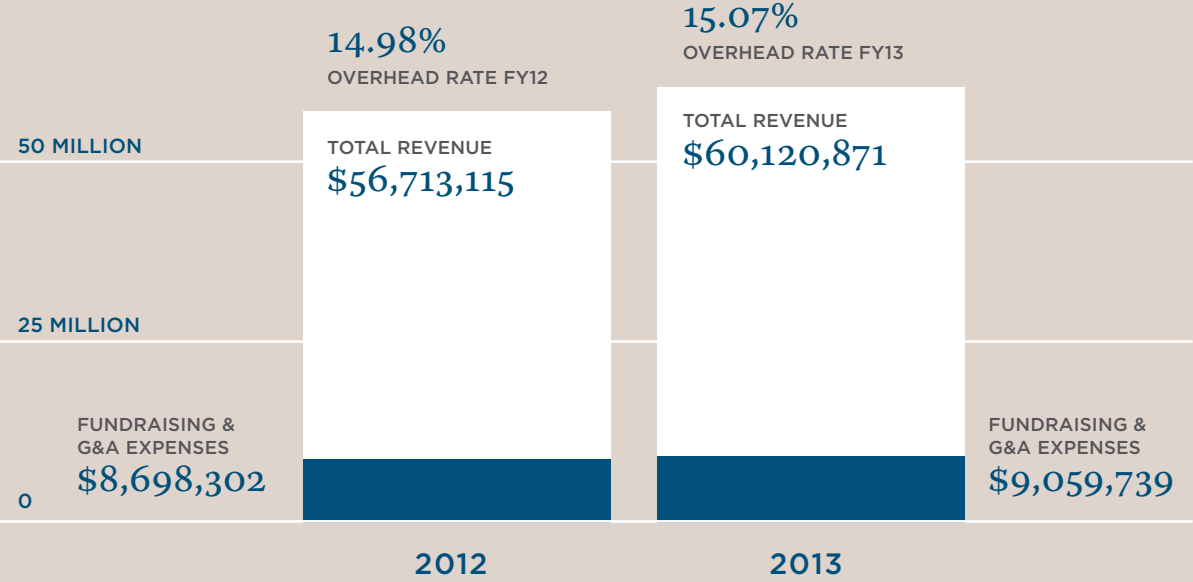
Dr. Roy Taylor, *National Association of Evangelicals*

Tim Traudt, *Wells Fargo*

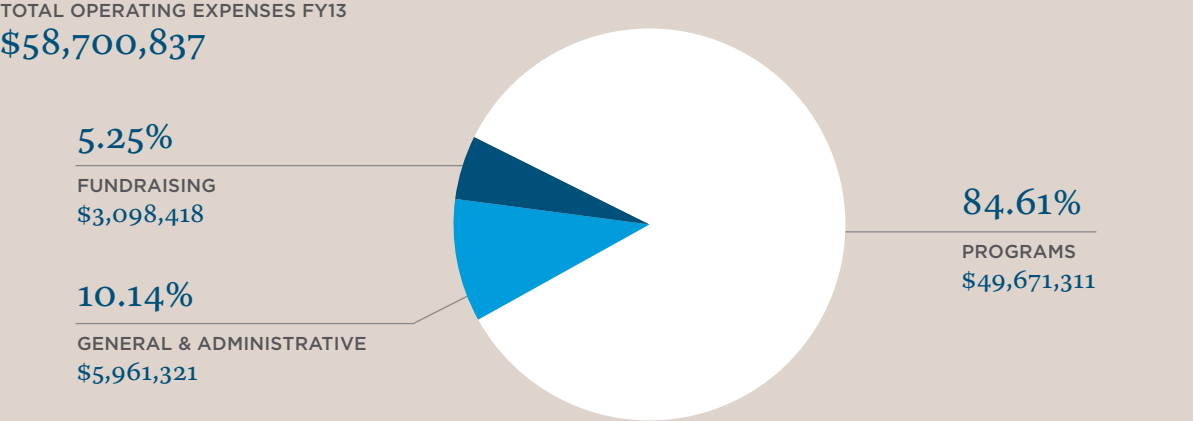
Bill Westrate, *Veolia Environmental Services*

FINANCIAL SUMMARY

REVENUE



EXPENSES



FINANCIAL POSITION

Statement of Financial Position for the Year Ending September 30, 2013

ASSETS	2013	2012
Cash and Cash Equivalents	\$ 9,022,103	\$ 9,432,184
Investments, at Market	\$ 239,128	\$ 167,485
Receivables:		
Grants	\$ 3,271,086	\$ 3,630,763
Pledges	\$ 2,448,299	\$ 833,782
Other	\$ 297,510	\$ 487,850
Microenterprise and Agricultural Loans—Net	\$ 3,843,671	\$ 4,110,299
Prepaid Expenses and Other Assets	\$ 555,298	\$ 541,065
Minority Interest in Net Assets	\$ 5,292,170	\$ 4,419,699
Plant and Equipment—Net of Accumulated Depreciation	\$ 3,491,231	\$ 3,591,613
Assets of Discontinued Operations	\$ 1,235,671	\$ 2,275,828
Total Assets	\$ 29,696,167	\$ 29,490,568

LIABILITIES	2013	2012
Accounts Payable and Other Accrued Liabilities	\$ 2,968,866	\$ 3,020,892
Deferred Revenue	\$ 281,602	\$ 482,721
Long-Term Debt:		
General	\$ 2,004,001	\$ 2,157,522
Microenterprise/Agricultural Development	\$ 2,413,285	\$ 2,616,416
Other Liabilities	\$ 1,102,505	\$ 1,245,480
Liabilities of Discontinued Operations	\$ 16,007	\$ 467,375
Total Liabilities	\$ 8,786,266	\$ 9,990,406

NET ASSETS	2013	2012
Unrestricted:		
Common Stock (\$100 par value; 500 shares authorized; 10 shares issued and outstanding)	\$ 1,000	\$ 1,000
Non-Controlling Interest	\$ 727,941	\$ 396,146
Net Assets	\$ 15,917,460	\$ 15,002,046
Total Unrestricted Net Assets	\$ 16,646,401	\$ 15,399,192
Temporarily Restricted Net Assets	\$ 4,263,500	\$ 4,100,970
Total Net Assets	\$ 20,909,901	\$ 19,500,162
Total Liabilities and Net Assets	\$ 29,696,167	\$ 29,490,568

ACTIVITIES AND CHANGES IN NET ASSETS

Statement of Activities and Changes in Net Assets for the Year Ending September 30, 2013

		UNRESTRICTED	TEMPORARILY RESTRICTED	2013 TOTAL	2012 TOTAL
SUPPORT AND REVENUE	Private Contributions	\$ 5,189,949	\$ 11,524,865	\$ 16,714,814	\$ 14,821,254
	Government and Other Public Grants	\$ 36,451,299	—	\$ 36,451,299	\$ 36,325,009
	MED Banking Revenue	\$ 1,726,993	—	\$ 1,726,993	\$ 1,751,255
	Other Revenue	\$ 5,227,765	—	\$ 5,227,765	\$ 3,815,597
	Net Assets Released from Restrictions	\$ 11,362,335	(\$ 11,362,335)	—	—
	Total Support and Revenue	\$ 59,958,341	\$ 162,530	\$ 60,120,871	\$ 56,713,115
		UNRESTRICTED	TEMPORARILY RESTRICTED	2013 TOTAL	2012 TOTAL
EXPENSES	Program Ministries:				
	USA Programs	\$ 31,305,864	—	\$ 31,305,864	\$ 28,324,988
	Overseas Programs	\$ 13,274,525	—	\$ 13,274,525	\$ 14,763,265
	Disaster Response	\$ 5,060,709	—	\$ 5,060,709	\$ 6,583,057
	Total Program Ministries	\$ 49,641,098	—	\$ 49,641,098	\$ 49,671,310
	Support Ministries:				
	General and Administrative	\$ 5,961,321	—	\$ 5,961,321	\$ 5,510,963
	Fundraising	\$ 3,098,418	—	\$ 3,098,418	\$ 2,987,490
	Total Support Ministries	\$ 9,059,739	—	\$ 9,059,739	\$ 8,498,453
	Total Expenses	\$ 58,700,837	—	\$ 58,700,837	\$ 58,169,763
	Excess of Revenue over Expenses	\$ 1,257,504	\$ 162,530	\$ 1,420,034	(\$ 1,456,648)

		UNRESTRICTED	TEMPORARILY RESTRICTED	2013 TOTAL	2012 TOTAL
OTHER CHANGES	Loss on Discontinued Operations	(\$ 1,218,772)	—	(\$ 1,218,772)	(\$ 2,902,600)
	Impairment Recovery of Discontinued Operations	\$ 1,208,477	—	\$ 1,208,477	—
	Change in Net Assets	\$ 1,247,209	\$ 162,530	\$ 1,409,739	(\$ 4,359,248)
		UNRESTRICTED	TEMPORARILY RESTRICTED	2013 TOTAL	2012 TOTAL
NET ASSETS	Beginning of Year	\$ 15,399,192	\$ 4,100,970	\$ 19,500,162	\$ 23,859,410
	End of Year	\$ 16,646,401	\$ 4,263,500	\$ 20,909,901	\$ 19,500,162

Please note that this statement is abbreviated.

The complete audited financial statements with auditor's opinion and notes are available from our website, www.worldrelief.org, or by writing to:

World Relief
Attn: Donor Services
7 E Baltimore St
Baltimore, MD 21202





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