STAND
Thank you for dedicating yourselves to bringing the whole Gospel to the whole world. As we celebrate the past and consider the challenges ahead, I remember these words: “Whatever you do for the least of these, you do for Me.” The call of Christ is clear, and His love compels.

Thank you for following Jesus as we, together, stand for the vulnerable.

Stephan Bauman,
World Relief President & CEO

WORLD RELIEF FRIENDS.
It gives me profound joy to see tens of thousands of people all around the world working together to prevent and alleviate suffering. Together with you, we are part of a growing movement of Jesus-followers giving our lives to bring hope to the vulnerable.

In 2010, in partnership with the local church, we impacted 4,092,652 people—empowering them to move from danger to safety, disease to health, hunger to food security, and poverty to opportunity.


Why do we commit ourselves to this mission? How do we do it? Where do we work? Through these pages, you will learn the why, how and where of World Relief. You will discover our singular calling: to empower the local church to overcome suffering.

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World Relief President & CEO

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Photographic Contributors: Benjamin Edwards, Kevin Kubota, Amanda Whisen, Matthew Sumi, David Uttley, Marianne Bach and Matthew Smith.

Cover Image: Kevin Kubota
Phnom Penh, Cambodia
www.kubotaimagetools.com
[EMPOWER] THE LOCAL CHURCH TO SERVE THE MOST VULNERABLE.

P O V E R T Y A N D I N J U S T I C E are often understood to be economic conditions. While it’s true many suffer from economies that don’t work, money is only part of the puzzle. At World Relief, we believe poverty and injustice are also about relationships that don’t work.

One reason we stand for the vulnerable by working through the local church is because the church is about relationships that do work. Following the Biblical example of Christ, churches teach and live out the message of forgiveness, reconciliation, service and love. As the love of God makes itself manifest in tangible ways such as neighbors caring for sick neighbors, farmers loaning tools to farmers, or families building homes for widows, relationships are strengthened and communities are refreshed.

With such a global presence, the church is able to reach deep into the most remote, desperate, complex circumstances and offer the peace-filled strength of Christ. Unlike every other institution on the planet, the church is called to these hard places.

In the book of Psalms, God declares, “Because of the groaning of the needy and the cries of the vulnerable, I will now stand.” At World Relief, we stand for the vulnerable by equipping the local church to rise with God and be the agent of hope and transformation it has been called to be.

WITH A WORLDWIDE NETWORK OF 2.3 BILLION PEOPLE, THE CHURCH IS THE LARGEST, MOST DIVERSE SOCIAL NETWORK ON THE PLANET.

Why the local church?

The Church

SOCIAL NETWORK: The worldwide Church is made up of 2.3 billion people.

CALLING: “The local church is the only institution on the planet that exists for the benefit of its non-members.”

- Archbishop William Temple
The Vulnerable Are members of our community who have been excluded from the conversation. They are women and children who have been pushed to the margins of society because of their gender and age. They are refugees viewed as aliens because of their different language, religion, or culture. They are victims of disaster isolated by their tremendous grief and loss. They are one billion of our global brothers and sisters who live beneath the crushing weight of extreme poverty.

At World Relief, we stand with and for the vulnerable.

WE STAND FOR WOMEN, FOR CHILDREN, FOR THE DEVASTATED, FOR THE DISPLACED, AND FOR THE WORLD’S POOR.

Who are the vulnerable?

The Vulnerable

Women: More than 900 million live in conditions of extreme poverty.

Children: 8.1 million children die every year from preventable diseases.

Displaced: More than 43 million people are currently displaced from their homes.

Devastated: Disasters affect 208 million people a year.

Poor: 1.4 billion people live on less than $1.25 per day.

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TODAY, IN MANY REGIONS OF THE WORLD, women experience discrimination, subordination, slavery, abuse and limited choices. Prevented from providing adequate education, nutrition and health care for themselves and their families, they are repeatedly denied the opportunity to care for the things closest to their hearts. Despite these overwhelming obstacles, women have enormous potential to change their own circumstances and transform their families and communities.

IN 2010, WORLD RELIEF EQUIPPED 934,723 WOMEN TO TRANSFORM THEIR OWN COMMUNITIES.

For mothers in rural Burundi, access to medical services is often limited. Thanks to World Relief’s Maternal & Child Health program, volunteers teach mothers like this to adequately care for their children’s needs.

Photo: Benjamin Edwards
Maternal & Child Health

Mothers in rural communities often rely on age-old myths and misinformation to care for their sick children. In collaboration with local churches, World Relief trains local health volunteers to teach their neighboring mothers about the real causes of malnutrition, malaria and other leading causes of death.

In 2010, World Relief Maternal & Child Health efforts reached 730,578 mothers with lifesaving health messages. As mothers apply these lessons and see their children thrive, they share the information with their neighbors and transform the health beliefs in their community forever.

Economic Empowerment

Women carry two-thirds of the world’s workload and produce half of the world’s food yet they only earn 10% of the world’s income and own 1% of the world’s property. Through economic empowerment, World Relief is helping women overcome this gender barrier and break free from poverty.

Last year, of the 232,940 active clients in the World Relief Microenterprise network, 93% were women. As they leverage loans, credit, agricultural training and small business development skills, their income increases, allowing them to care for their families and bless their communities. As a result, the World Relief Economic Development network indirectly impacted the lives of 941,529 people in 2010 (based on an average family size of 6).

Anti-Trafficking

In Cambodia, World Relief helps kids flourish through Hope for Cambodia’s Children, a program that uses skits, songs and puppet shows to reach 39,000 children a year with Bible lessons and health tips. To help prevent human trafficking, World Relief incorporates safety lessons into the curriculum by teaching children how to identity child traffickers and avoid dangerous parts of town. In 2010, the Hope program also trained 8,290 community members to prevent human trafficking.

In the United States, World Relief began providing administrative support for the Faith Alliance Against Slavery and Trafficking (FAAST). FAAST mobilizes communities to generate a united and active response to the injustices of slavery and human trafficking.

Gender Violence

In the Democratic Republic of Congo, World Relief is partnering with local churches to stop violence against women and reverse the stigma associated with victims of gender violence. Workshops led by trained volunteers teach women practical tips about safety and help reduce violent encounters. Compassion Groups, made up of 8 to 12 volunteers, embrace victimized women in their community by caring for their mental, emotional and physical needs.

Empowering women to transform the world.

Snapshots: Empowering Women and Girls

Over 900 million women live in extreme poverty. To reach this number, you would have to combine the total populations of the United States, the United Kingdom, Canada, France, Brazil, Russia, Australia and Thailand.

2010 Facts

MICROENTERPRISE: The average loan size for female microenterprise clients in Africa was $123. In Asia, the average was $262.

VOLUNTEERS: Maternal & Child Health efforts in Indonesia equipped 635 volunteers to reach 51,777 children, teens and mothers.

ANTI-TRAFFICKING: World Relief provided shelter, protection and rehabilitation services to 24 victims of human trafficking.

TAMPA: World Relief engaged local churches to assist 9 victims of human trafficking in Tampa, FL.

Note: Numbers represent total population reached.
The needs of the next generation are often compromised by disease, insecurity and poverty. But with loving parents and caring communities, children can overcome these threats and have a healthy start to life. Working through local churches, World Relief educates mothers to better care for their children, provides workshops to train volunteers to prevent AIDS in youth and equips communities to care for the physical needs of orphans.

In 2010, World Relief gave 1,206,978 children a healthy start to life.

Starting Strong

Children attending a Child Development kids’ group in Cambodia learn health tips, HIV prevention and Bible lessons through songs, puppet shows and skits performed by World Relief volunteers.

Photo: Kevin Kubota
Helping to shape a generation—the next one.

**Mobilizing Youth for Life**
In 2004, World Relief launched a project called Mobilizing Youth for Life (MYFL), an abstinence and behavior change program designed to prevent the spread of HIV/AIDS in Haiti, Kenya, Mozambique and Rwanda. The interactive peer-based learning program culminated in 2010 after reaching an astonishing 2,388,952 youth between the ages of 10-24. A tremendous success, the MYFL program exceeded the initial goal of 1.8 million by 25%.

During the six-year project, 53,500 volunteers and peer educators were trained, 68,433 parents were equipped to promote HIV prevention and World Relief partnered with 16,340 local institutions.

**Maternal & Child Health**
In rural communities where medical services are hard to access, education serves as a powerful tool to reduce child disease and mortality. Through World Relief’s innovative Care Group community empowerment model, mothers are receiving the training they need to keep their children healthy.

In 2010, 535 Care Group staff members trained 41,817 volunteers to reach 3,446,753 mothers and children with health, hygiene and nutrition messages. The result? Life-threatening diseases like diarrhea, pneumonia and malaria are prevented, and children have a healthy start to life.

**Child Development**
Through the Child Development program, World Relief encourages local churches to shape the future of the next generation by building healthy relationships with parents and children. Over the last year, Child Development groups in Cambodia grew from 1,194 to 1,293, impacting the lives of 46,346 children and teens.

**Teacher Training**
World Relief’s REACH program in South Sudan, which operates kids’ clubs, trains and equips local educators and encourages parents to participate in their child’s education, trained 1,054 teachers to improve the education of 57,970 children, a 63% increase over the 2009 number of 35,560. At early childhood centers, World Relief helped care for 6,210 children by giving mothers a clean place to care for their kids. World Relief also operated 23 nursery schools with 270 students enrolled.

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**2010 Facts**
- **Malaria**: Use of mosquito nets grew 15 times from 20,995 to 314,820.
- **HIV/AIDS**: Of the 11,903 youth reached with abstinence messages in Cambodia and Indonesia, 5,486 made commitments to abstinence.
- **Volunteers**: Over 4,100 volunteers worked to support the Child Development program in Cambodia.
- **Child Development**: Groups for children and teens increased from 1,317 to 1,392.
- **Rwanda Impact**: The Maternal & Child Health program in Rwanda reached 318,000 children.
WITH THEIR FAMILIES MISSING, homes destroyed and livelihoods jeopardized, many victims of disaster have nowhere to turn for help. Thankfully, World Relief is able to serve the vulnerable in times of emergency by working through the vast networks of local churches. With intimate knowledge of the challenges in their community and resources on hand, churches are able to mobilize volunteers to distribute emergency supplies like food, water and shelter. Once the immediate needs have been met, World Relief continues to work with partners in disaster areas to accomplish long-term development goals.

IN 2010, WORLD RELIEF AIDED 219,000 SURVIVORS DEVASTATED BY DISASTER.

Pastor Daniel, pictured in front of his church, which was destroyed by the Haiti earthquake, partnered with World Relief to provide emergency services to his community and rebuild schools and latrines.
Responding to disasters with long-term goals.

HAITI
On January 12, 2010 an earthquake measuring 7.0 struck just sixteen miles from Port-au-Prince, Haiti. Damage to the densely populated capital city, home to over 2,000,000 people, claimed the lives of an estimated 200,000, left more than 1,000,000 homeless and affected the lives of 3,000,000 Haitians.

Thanks in part to our seventeen-year presence in Haiti, World Relief was able to work through local church networks and play a significant role in the initial relief efforts. In the weeks and months following the devastating earthquake we distributed 2,500 non-food items, 30,000 tarps and several thousand liters of water to reach a total of 96,000 disaster victims.

SUDAN
As ethnic disputes and border controversies continued to rage in Sudan, World Relief remained committed to the most vulnerable. In the unstable region of Darfur, World Relief operated 24 feeding centers to provide nutritious food to malnourished children and mothers. As a result, 16,728 pregnant women and children under five received nutritious meals. Through three health clinics we were able to serve 70,000 patients and organize health education sessions for 47,100 community members. In South Sudan, where government capacity is limited, World Relief trained 1,054 teachers to improve the education of 57,970 children. 74,082 people were reached with health education messages and 7,414 were treated for malaria.

INDONESIA
In response to a 7.6 magnitude earthquake in Sumatra, Indonesia, World Relief worked with local churches to provide emergency food and non-food packets to 31,610 men, women and children, developed groups for rubble clean up, and assisted with the construction of earthquake resistant transitional shelters for 610 vulnerable families.

PAKISTAN
Coming alongside the Pakistani people as they suffered the floods of July 2010, World Relief partnered with organizations to serve 500 people with tents and other non-food items.

CHINA
Through our partnering organizations in China, World Relief assisted 1,500 earthquake victims in 2010, including tent distributions to 330 families.

Obstacles in Haiti
POVERTY: Haiti was the poorest country in the Western Hemisphere prior to the earthquake, making it one of the most difficult places in the world to work.
DISEASE: Development progress has been hampered by outbreaks of cholera.
TRAUMA: Psychological trauma from the earthquake is a pressing issue and will remain a challenge for years to come.

SNAPSHOTS: HAITI IN RECOVERY

One of 30,000 temporary shelters distributed
We drilled 12 new wells in Port-au-Prince
Volunteers load into and carry for delivery in Port-au-Prince

Construction has begun on a new school
A volunteer works on HIV/AIDS prevention
A Haitian pastoral committee working with WR
EVERY YEAR, MORE THAN 1 MILLION PEOPLE flee poverty, conflict and disaster by immigrating into the United States. In search of a secure future, many foreigners are met with unanticipated challenges like discrimination, lack of opportunities, legal restrictions and continued poverty. To help immigrants and refugees overcome these obstacles, World Relief equips local churches to welcome their new neighbors to the community by providing legal services, language skills, job training, housing assistance and education opportunities.

IN 2010, WORLD RELIEF HELPED 38,380 DISPLACED PEOPLE FEEL AT HOME.

Cung Li Thang and his family arrived in Seattle after ten years in a refugee camp. Welcomed warmly by World Relief staff, they were escorted to the fully furnished apartment that would become their new home.

Photo: Amanda Wingers
Welcoming the displaced home to a new life.

REFUGEE RESETTLEMENT
Since establishing our refugee resettlement ministry in 1979 to help Vietnamese refugees replant their lives in the United States, World Relief has become one of the leading resettlement organizations in the country. In 2010, we resettled 7,564 refugees, more than 10% of all refugees entering the United States.

Beginning by welcoming refugees at the airport upon arrival, we walk with refugees as they learn to navigate a new culture. By providing a comfortable place to live, English classes, job training, and little things like backpacks with school supplies, World Relief equips refugees to become fully engaged community members.

Thanks to the effort of local churches, the number of volunteers working with refugees and immigrants in 2010 increased almost 47% from 2,038 to 3,003. As a result, more than 61,000 volunteer hours were committed to refugees and immigrants.

An important part of the resettlement process, volunteers are responsible for helping refugees acclimatize to a new culture. By helping with simple tasks like programming an answering machine, buying groceries and utilizing public transit, volunteers help refugees adapt to their new surroundings. More importantly, volunteers build long lasting friendships with refugees, helping to alleviate the loneliness and isolation that many refugees feel as they learn to call the United States home.

LEGAL SERVICES
Refugees and immigrants face complicated legal issues regarding employment, family reunification and citizenship. With 22 World Relief offices around the United States featuring certified legal specialists, we provided legal assistance to 30,816 clients in 2010.

PEACE BUILDING
In war torn areas such as the Democratic Republic of Congo, World Relief works with local churches to meet the needs of internally displaced people by bringing peace and stability to the region. Through food security programs, gender violence prevention, HIV/AIDS prevention and microenterprise, World Relief is helping many internally displaced people return home and restore their livelihoods.

SNAPSHOTS: WELCOMING NEW NEIGHBORS

Food Security Line in Congo
ESL course in Kent, WA
Volunteers taking a refugee family shopping

2010 Facts
PEOPLE GROUPS: The largest refugee groups resettled in 2010 were Iraqi, Bhutanese, Burmese and Somali.
SEATTLE: World Relief Seattle resettled 890 refugees in 2010—its largest number ever.
PEACE: World Relief is equipping 8 different pastoral committees to help build peace and allow displaced people to return home in the eastern territory of the Democratic Republic of Congo.

DRIVING AROUND THE WORLD
In 2010, World Relief volunteers working with refugees and immigrants in the United States drove 250,688 miles—the equivalent of driving around the earth more than nine times.
FOR DECADES, WORLD RELIEF has been working with local churches and institutions in post-conflict areas and complex humanitarian emergencies to provide financial services to the poor. Through microenterprise, agribusiness, small business development and savings group, clients gain access to credit, loans, training and tools to develop their skills and resources to better their economic situations. As a result, clients have the capacity to expand their business, increase their income and meet the monthly needs of their family while contributing to the care of the vulnerable in their community.

IN 2010, WORLD RELIEF EMPOWERED 232,940 CLIENTS WITH FINANCIAL SERVICES.

A small restaurant owner in Cambodia prepares for the lunch crowd. Thanks to loans and savings provided through World Relief she has modified her business practices, increased her income and improved the living conditions of her family.

Photo: Kevin Kubota
Since its inception in 1990, the World Relief Economic Development Network has experienced both continued growth and impact. During 2010, the number of active clients participating in World Relief’s network increased 6% from 219,448 to 232,940 with loans outstanding reaching $63,390,000. In Africa, 89,846 economic development clients spread out through Burundi, Rwanda, The Democratic Republic of Congo, Mozambique, Zambia and Liberia took out loans averaging $123.

In Asia, Cambodia’s economic development institution, Credit Cambodia, operated at 121% self-sufficiency with only 2.0% of the loan portfolio at risk. In India, World Relief’s partner institution, Society for Microenterprise Activity, had 4,016 clients taking average loans of $232.

Currently, six institutions in the World Relief network have matured from small operations requiring donations and oversight to large organizations featuring hundreds of employees, self-governing boards, contracts with local creditors and thousands of clients.

SMALL BUSINESS DEVELOPMENT

By assisting small business owners with financial resources and technical training in areas like technology integration, marketing, investing, supply chains and quality control, World Relief helps establish strong local economies that generate job opportunities and sustainable growth.

In Nicaragua, the second poorest country in the western hemisphere, World Relief helped establish the association Pueblos en Acción Comunitaria (PAC) in 1996 to develop strong, local agri-businesses. Strengthening the institutional capacity, self-sustainability and corporate integration of small agribusinesses, PAC has generated 6,000 jobs and provided agricultural extension, marketing services and credit to 3,808 producers.

AGRICULTURE

With most of the world’s poor surviving by subsistence farming, they are incredibly vulnerable to natural disasters and insufficient harvests. By providing agricultural training and access to financial services, World Relief empowered 138,464 farming families in 2010 to improve their techniques, increase their yield and grow their annual income. Based on an average family size of 6, 2010 agricultural development efforts reached 692,320 beneficiaries.

SAYINGS GROUPS

To help the world’s most vulnerable guard against financial insecurity, World Relief operates an innovative program called Savings for Life. Through accountability groups, lock boxes and biblical trainings on money, World Relief helped 17,000 clients save more than $100,000 in 2010. 70% of all Savings For Life group members are female.

2010 Facts

CLIENTS: 93% of World Relief Economic Development clients are female.

SUFFICIENCY: Currently, six institutions in the World Relief Economic Development Network have reached the status of complete self-sufficiency.

SAVINGS: Savings for Life groups in Africa experienced a 22% membership growth rate.

Turning laborers into entrepreneurs.

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We empower the largest social network on the planet.

**POVERTY, INJUSTICE AND SUFFERING** are not the result of a single issue—we work with churches to meet a variety of needs. Whether hunger or hopelessness, disease or doubt, malnutrition or mourning, World Relief’s integrated programs work together to serve women, children, the displaced, the devastated and the poor. The result? Churches have the capacity to fulfill their mission and meet the physical, spiritual, mental and emotional needs in their communities.
Thanks to the faithfulness and generosity of partners and donors in 2010, World Relief staff in 20 countries equipped more than 2,500 churches to empower 60,000 volunteers to reach out and serve 4,000,000 of their most vulnerable neighbors. We are truly honored to share the motivation of Christ’s love with you as partners in the great work of empowering the church to serve the vulnerable.

Global Reach and Impact

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Program Countries
Partner Countries

Note: Due to the complex circumstances in which World Relief operates, counting beneficiaries and volunteers is an incredibly difficult task. Though we employ best practices and meet professional standards, all numbers included in the annual report are to be taken as an approximation.

Number includes home country involvement in active World Relief operations, consultancies, and volunteers in an invisibly difficult task. Though we employ best practices and meet professional standards, all numbers included in the annual report are to be taken as an approximation.
A NEW ERA: PAST, PRESENT AND FUTURE.

Over the last sixty-six years World Relief has responded to the most complicated humanitarian emergencies in the world. In 1944, we first met the needs of widows and orphans in war-torn Europe with food and clothing. Through the 1950s we expanded to serve orphans in Korea and lepers in Taiwan.

In the 1960s we aided Korean flood victims and earthquake survivors in China while addressing food shortages in Burundi and Chile. As conflict escalated in Vietnam in the 1970s, World Relief served displaced Vietnamese with food, medical services and a refugee resettlement ministry in the United States.

In the 1980s, World Relief and partnering churches responded to disasters in Mexico, Columbia, El Salvador, Bangladesh, India and West Africa. When ethnic tensions in the 1990s claimed hundreds of thousands of lives in places like Rwanda and Croatia, World Relief responded with trauma care and long-term development goals.

Through the 2000s, World Relief continued to fight global killers like HIV/AIDS, diarrhea, tuberculosis and malaria. No matter how long it has taken us, over the past sixty-six years the commitment of World Relief has remained unchanged—we empower the local church to serve the most vulnerable. In 2010, our long-standing legacy of service and compassion entered a new era. With a refreshed logo and refined call to action, we are motivated to live out our manifesto and stand/for the vulnerable.

[MANIFESTO]
THERE IS TOO MUCH SUFFERING

in our world. Every year hundreds of thousands of victims are forced to flee their homes. Every day, poverty prevents hundreds of millions of people from meeting basic needs. Every 3.6 seconds someone dies from hunger.

While many are heroically doing something, God longs for the broadest, most diverse social network on the planet—the Church—to rise up like never before and engage in the great causes of our time. To feed the hungry. To heal the sick. To house the homeless. To meet the needs of our neighbors.

God is calling individuals, communities and the Church to champion the cause of the poor and serve the world’s most vulnerable.

At World Relief, our calling is to stand in the gap connecting churches in the United States with local churches abroad to empower them to serve the suffering in their own communities.
### Statement of Financial Position
For the year ending September 30, 2010

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<th>Assets</th>
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<tr>
<td>Other</td>
<td>$ 233,730</td>
</tr>
<tr>
<td>Microenterprise and agricultural loans — net *</td>
<td>$ 41,924,130</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>$ 1,202,949</td>
</tr>
<tr>
<td>Agricultural assets to be transferred</td>
<td>$ 300,000</td>
</tr>
<tr>
<td>Plant and equipment — net of accumulated depreciation *</td>
<td>$ 3,786,187</td>
</tr>
<tr>
<td>Total assets</td>
<td>$ 61,962,609</td>
</tr>
</tbody>
</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$ 4,311,938</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$ 124,983</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>$ 3,217,287</td>
</tr>
<tr>
<td>Agricultural assets to be transferred</td>
<td>$ 300,000</td>
</tr>
<tr>
<td>Long-term debt:</td>
<td></td>
</tr>
<tr>
<td>General</td>
<td>$ 3,252,779</td>
</tr>
<tr>
<td>Microenterprise / Agricultural development</td>
<td>$ 30,156,491</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$ 41,363,478</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$ 1,000,000</td>
</tr>
<tr>
<td>Net assets</td>
<td>$ 16,476,320</td>
</tr>
<tr>
<td>Total unrestricted net assets</td>
<td>$ 16,477,320</td>
</tr>
<tr>
<td>Temporarily restricted net assets *</td>
<td>$ 4,121,811</td>
</tr>
<tr>
<td>Total net assets</td>
<td>$ 20,599,131</td>
</tr>
<tr>
<td></td>
<td>$ 61,962,609</td>
</tr>
</tbody>
</table>

### Statement of Activities and Changes in Net Assets

<table>
<thead>
<tr>
<th>Support and Revenue</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2010 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and non U.S. federal, state, and local government grants</td>
<td>$ 3,276,449</td>
<td>$ 19,029,234</td>
<td>$ 22,305,683</td>
</tr>
<tr>
<td>U.S. federal, state, and local government grants</td>
<td>$ 32,713,834</td>
<td>-</td>
<td>$ 32,713,834</td>
</tr>
<tr>
<td>Other revenue</td>
<td>$ 12,890,134</td>
<td>-</td>
<td>$ 12,890,134</td>
</tr>
<tr>
<td>Net assets released from restrictions *</td>
<td>$ 16,158,580</td>
<td>( $ 16,158,580)</td>
<td>-</td>
</tr>
<tr>
<td>Total support and revenue *</td>
<td>$ 65,038,997</td>
<td>$ 2,870,654</td>
<td>$ 67,909,651</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Ministries:</td>
<td></td>
</tr>
<tr>
<td>USA Programs</td>
<td>$ 24,443,107</td>
</tr>
<tr>
<td>Overseas Programs</td>
<td>$ 21,083,319</td>
</tr>
<tr>
<td>Disaster Response</td>
<td>$ 8,803,057</td>
</tr>
<tr>
<td>Total program ministries</td>
<td>$ 54,329,483</td>
</tr>
<tr>
<td>Support Ministries:</td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>$ 6,371,473</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$ 4,010,070</td>
</tr>
<tr>
<td>Total support ministries</td>
<td>$ 10,381,543</td>
</tr>
<tr>
<td>Total expenses</td>
<td>$ 64,711,026</td>
</tr>
<tr>
<td>Excess (deficit) of revenue after expenses</td>
<td>$ 327,971</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Changes</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfer of microenterprise assets and related income and expense *</td>
<td>$ 300,000</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>$ 27,971</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>$ 16,449,349</td>
</tr>
<tr>
<td>End of year</td>
<td>$ 16,477,320</td>
</tr>
</tbody>
</table>

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*Please note that this statement is abbreviated.*

The complete audited financial statements with auditor’s opinion and notes are available from our website: www.WorldRelief.org.

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